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DDA 87-2550 16 December 1987

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NOTE FOR:

Chief, Analysis Training Branch, OTE

SUBJECT:

Workshop on Reviewing Papers

I was most pleased to hear the positive comments about the pilot running of the Workshop on Reviewing (Analytical) Papers. It apparently made quite an impression on some of the participants. Thanks for your fine efforts and those of others involved in the design and implementation of this course.

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**Deputy Director for Administration** 

DDA 87-2550 16 December 1987

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Chief, Intelligence Training
Division, OTE

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SUBJECT: (Optional)					
Attendance at W	orkshop	on Re	eviewin	g Papers	
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Director of Training 1026 Chamber of Com		ucation	1	25 November 1987	
TO: (Officer designation, room number, and	T	DATE			
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CONFIDENTIAL 10:27 AM Thursday, November 19, 1987

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NOTE TO: FROM: SUBJECT: Attendance at Workshop on Reviewing Papers

This week I attended the pilot running of OTE's two-day workshop on reviewing analytical papers. It is intended for branch chiefs, senior analysts, production, and staff officers involved in reviewing DI analytical papers. The workshop complements another OTE course on editing problems, and it expands on the Supervision of Analysis course.

The workshop was fast-paced, covered a variety of topics, featured experienced and knowledgeable speakers, and was administered well. I highly recommend this workshop for newer OIA branch chiefs as well as experienced ones, and it would also be valuable for OIA senior analysts charged with pre-reviewing analyst drafts.

The objectives of the workhop are to:

Assess one's own strenghts and limitations in his or her approach to reviewing papers;

Apply new ideas and techniques for timely and effective review of papers;

Articulate what constitutes a good paper and develop strategies for providing useful feedback to analysts; and

Forestall review problems by anticipating and dealing with them early in the production of a paper.

The format of the workshop consisted of several lectures, individual and team exercises, and brief presentations by a panel of three experienced a former branch chief in ALA, served DI division chiefs. as the workshop director.

OTE plans to present this workshop four times per year; the next one is scheduled for 3-4 February 1988. OTE will probably fine tune the workshop somewhat, though judging from informal comments from others who

attended. I would expect its thrust to remain the same.

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